

18<sup>th</sup> September, 2001

## **PREFACE**

This is the Ninth Report of the Expenditure Reforms Commission. This covers:

- (1) Ministry of Road Transport and Highways;
- (2) Ministry of Shipping;
- (3) Ministry of Human Resource Development; comprising
  - (i) Department of Elementary Education and Literacy,
  - (ii) Department of Secondary Education and Higher Education, and
  - (iii) Department of Women and Child Development;
- (4) Ministry of Youth Affairs and Sports;
- (5) Ministry of Environment and Forests;
- (6) Department of Culture; and
- (7) Department of Commerce.

Shri S. Sunder, former Secretary, Government of India, assisted the Commission in the preparation of the reports relating to the Ministry of Road Transport and Highways and Ministry of Shipping, while Shri Y.N. Chaturvedi, former Secretary to the Government of India, assisted in preparation of the reports relating to the Ministry of Human Resource Development, Ministry of Youth Affairs & Sports and Department of Culture. Shri N.R. Krishnan, former Secretary to the Government of India, assisted the Commission in the preparation of the reports relating to the Ministry of Environment and Forests and Shri S.S. Saxena, former Additional Chief Secretary, Government of Maharashtra, assisted in the preparation of the report on the Department of Commerce. They, the Chairman and the

Member Secretary had the benefit of detailed interaction with the Secretaries/senior officials of the concerned Ministries/Departments.

The Commission would like to place on record their sincere appreciation for the support extended by Shri S. Sunder, Shri Y.N. Chaturvedi, Shri N.R. Krishnan and Shri S.S. Saxena and the officials of the concerned Ministries/Departments.

**(Kirit Parikh)**  
**Member**

**(V.S. Jafa)**  
**Member**

**(Narayan Valluri)**  
**Member Secretary**

**(C.M. Vasudev)**  
**Ex-Officio Member**

**(K.P. Geethakrishnan)**  
**Chairman**