

25th September, 2001

PREFACE

This is the Tenth Report of the Expenditure Reforms Commission. This covers:

- (1) Ministry of Urban Development & Poverty Alleviation; comprising
 - (i) Department of Urban Development, and
 - (ii) Department of Urban Employment & Poverty Alleviation;
- (2) Ministry of Personnel, Public Grievances and Pensions;
- (3) Ministry of Tribal Affairs;
- (4) Ministry of Civil Aviation;
- (5) Department of Tourism;
- (6) Department of Industrial Policy & Promotion; and
- (7) Department of Expenditure.

Shri R.K. Bhargava, former Secretary, Government of India, assisted the Commission in the preparation of the reports relating to the Ministry of Urban Development & Poverty Alleviation, while Shri Arvind Varma, former Secretary to the Government of India, assisted in preparation of the report relating to the Ministry of Personnel, Public Grievances and Pensions. Shri Arun Sinha, former Secretary to the Government of India, assisted the Commission in the preparation of the report relating to the Ministry of Tribal Affairs, and Shri S.Krishna Moorthy, former Joint Secretary & Financial Adviser, Government of India, assisted in the preparation of the report on the Ministry of Civil Aviation and Department of Tourism. Shri T.N.R. Rao, former Secretary, Government of India, assisted the Commission in preparation of the report relating to the Department of Industrial Policy & Promotion, while Shri S.S. Hasurkar, former Joint Secretary, Government of India, assisted in the preparation of the report relating to the Department of Expenditure. They, the Chairman and the Member Secretary had the

benefit of detailed interaction with the Secretaries/senior officials of the concerned Ministries/Departments.

The Commission would like to place on record their sincere appreciation for the support extended by Shri R.K. Bhargava, Shri Arvind Varma, Shri Shri Arun Sinha, Shri S.Krishna Moorthy, Shri T.N.R. Rao and Shri S.S. Hasurkar and the officials of the respective Ministries/Departments.

(Kirit Parikh)
Member

(V.S. Jafa)
Member

(Narayan Valluri)
Member Secretary

(C.M. Vasudev)
Ex-Officio Member

(K.P. Geethakrishnan)
Chairman